

# Cabinet

Tuesday 2 December 2025

11.00 am

Ground floor meeting rooms, 160 Tooley Street, London SE1 2QH

## Membership

Councillor Sarah King (Chair)  
Councillor Jasmine Ali

Councillor Evelyn Akoto  
Councillor John Batteson

Councillor Stephanie Cryan

Councillor Ellie Cumbo  
Councillor Helen Dennis

Councillor Natasha Ennin

Councillor James McAsh

Councillor Portia Mwangangye

## Portfolio

Leader of the Council  
Deputy Leader and Cabinet Member for  
Children, Education and Refugees  
Cabinet Member for Health and Wellbeing  
Cabinet Member for Climate Emergency, Jobs  
and Business  
Cabinet Member for Equalities, Democracy  
and Finance  
Cabinet Member for Parks and Culture  
Cabinet Member for New Homes and  
Sustainable Development  
Cabinet Member for Community Safety and  
Neighbourhoods  
Cabinet Member for Clean Air, Streets and  
Waste  
Cabinet Member for Council Homes

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## INFORMATION FOR MEMBERS OF THE PUBLIC

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### Access to information

You have the right to request to inspect copies of minutes and reports on this agenda as well as the background documents used in the preparation of these reports.

### Babysitting/Carers allowances

If you are a resident of the borough and have paid someone to look after your children, an elderly dependant or a dependant with disabilities so that you could attend this meeting, you may claim an allowance from the council. Please collect a claim form at the meeting.

### Access

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### Contact

Email: [paula.thornton@southwark.gov.uk](mailto:paula.thornton@southwark.gov.uk); [constitutional.team@southwark.gov.uk](mailto:constitutional.team@southwark.gov.uk)

Members of the committee are summoned to attend this meeting

### Althea Loderick

Chief Executive

Date: 24 November 2025



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## Cabinet

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## Order of Business

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### **PART A - OPEN BUSINESS**

#### **MOBILE PHONES**

Mobile phones should be turned off or put on silent during the course of the meeting.

#### **1. APOLOGIES**

To receive any apologies for absence.

#### **2. NOTIFICATION OF ANY ITEMS OF BUSINESS WHICH THE CHAIR DEEMS URGENT**

In special circumstances, an item of business may be added to an agenda within five clear working days of the meeting.

#### **3. NOTICE OF INTENTION TO CONDUCT BUSINESS IN A CLOSED MEETING, AND ANY REPRESENTATIONS RECEIVED**

1 - 2

To note the items specified which will be considered in a closed meeting.

#### **4. DISCLOSURE OF INTERESTS AND DISPENSATIONS**

Members to declare any interests and dispensation in respect of any item of business to be considered at this meeting.

#### **5. MINUTES**

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To approve as a correct record the minutes of the open section of the meeting held on 14 October 2025.

Item No.	Title	Page No.
<b>6.</b>	<b>PUBLIC QUESTION TIME (15 MINUTES)</b>	
	To receive any questions from members of the public which have been submitted in advance of the meeting in accordance with the cabinet procedure rules. The deadline for the receipt of public questions is midnight Wednesday 26 November 2025.	
<b>7.</b>	<b>DEPUTATION REQUESTS</b>	
	To consider any deputation requests. The deadline for the receipt of deputation requests is midnight Wednesday 26 November 2025.	
<b>8.</b>	<b>DEMOLITION OF MARIE CURIE</b>	9 - 27
	To consider the demolition of Marie Curie House.	
<b>9.</b>	<b>A GOOD START IN LIFE- SOUTHWARK SCHOOL STANDARDS REPORT 2024-25</b>	28 - 34
	To note the Southwark School Standards report for 2024-25.	
<b>10.</b>	<b>DISPOSAL OF LAND AT GREENDALE, EAST DULWICH</b>	To follow
	To agree the proposed land transfer arrangements for land at Greendale, East Dulwich.	
<b>11.</b>	<b>PHASE 2 OF THE TUSTIN ESTATE RENEWAL</b>	35 - 51
	To approve phase 2 of the Tustin Estate renewal.	
<b>12.</b>	<b>RESIDENT ENGAGEMENT STRATEGY</b>	52 - 66
	To approve the resident engagement strategy.	
<b>13.</b>	<b>POLICY AND RESOURCES: REVENUE MONITORING REPORT 2025-26</b>	67 - 96
	To note the forecast revenue out-turn position.	

Item No.	Title	Page No.
14.	<b>POLICY AND RESOURCES: CAPITAL MONITORING REPORT 2025-26 AND SOUTHWARK 2030 STRATEGIC ALIGNMENT</b>	97 - 137
	To note the forecast capital out-turn position and approve the virements and the variations to the general fund and housing investment capital programme. To also approve the demolition of the Marie Curie block on Sceaux Gardens Estate.	
15.	<b>POLICY AND RESOURCES: BUDGET SETTING UPDATE 2026-27</b>	To follow
	To note the medium-term financial strategy update.	
16.	<b>HOUSING REVENUE ACCOUNT (HRA) - INDICATIVE RENT AND CHARGES REPORT 2026-27</b>	To follow
	To consider the proposed housing revenue account rent (the indicative/draft rent) and charges for 2026-27.	
17.	<b>GATEWAY 1 PROCUREMENT STRATEGY APPROVAL REPORT: ALL-AGE INTEGRATED DRUG AND ALCOHOL TREATMENT AND RECOVERY SERVICES</b>	138 - 216
	To approve the procurement strategy for Southwark's substance misuse treatment services.	
18.	<b>ALLOCATIONS FOR STRATEGIC COMMUNITY INFRASTRUCTURE FUNDING</b>	217 - 228
	To agree the allocation of Strategic Community Infrastructure Levy funding of up to £3,500,000 as a grant to Veolia ES Southwark Limited towards the Southeast London Combined Heat and Power heat network extension.	
19.	<b>GATEWAY 3 – VARIATION DECISION: PHASE 2 OF EXTENSION TO THE SOUTH EAST LONDON COMBINED HEAT AND POWER PLANT (SELCHP) HEAT NETWORK</b>	229 - 278
	To approve the proposed variation to the council's heat supply agreement.	
20.	<b>APPROVAL TO PURCHASE: ROCKINGHAM STREET ARCHES NOS. 107, 106,105</b>	279 - 287
	To approve the acquisition.	

Item No.	Title	Page No.
21.	<b>RESPONSE TO THE HOUSING SCRUTINY COMMISSION: OUTCOME OF THE REVIEW OF THE CANADA ESTATE 2017/18, FAIR STREET / DEVON MANSIONS 2018/19 AND KIRBY ESTATE 2018/19 QHIP MAJOR WORKS PROJECTS</b>	288 - 298
	To consider the responses to the recommendations in respect of the scrutiny commission report.	
22.	<b>RESPONSE TO THE ENVIRONMENT SCRUTINY COMMISSION 2024-25: EXPLORING THE PHYSICAL AND MENTAL HEALTH WELLBEING IMPACTS OF ACTIVE TRAVEL AND ACCESS TO NATURE SCRUTINY REVIEW REPORT</b>	299 - 327
	To consider the responses to the recommendations in respect of the scrutiny commission report.	
23.	<b>REPORT FROM OVERVIEW AND SCRUTINY COMMITTEE: OUTCOME OF CALL-IN ASYLUM ROAD CARE HOME, DISPOSAL OF THE SITE BY WAY OF A LONG-LEASEHOLD INTEREST</b>	To follow
	To consider recommendations from the overview and scrutiny committee in respect of a call-in Asylum Road Care Home, disposal of the site by way of a long-leasehold interest.	
24.	<b>REPORT OF THE OVERVIEW AND SCRUTINY COMMITTEE: CHILTON GROVE ESTATE - INFILL AND MAJOR WORKS</b>	328 - 330
	To consider recommendations from the overview and scrutiny committee in respect of Chilton Grove Estate, infill and major works.	
25.	<b>REPORT OF THE OVERVIEW AND SCRUTINY COMMITTEE: SOUTHWARK COMMUNITY SAFETY PARTNERSHIP</b>	331 - 333
	To consider recommendations from the overview and scrutiny committee in respect of Southwark Community Partnership.	

**26. MOTIONS FROM COUNCIL ASSEMBLY**

334 - 351

To consider motions referred from council assembly 12 November 2025 as follows:

- Rights for Residents: Putting People First
- Demanding Real Fairer Funding for Southwark
- Action to divest the Southwark Pension Fund from conflict and genocide
- Southwark Council will not water down affordable housing requirements
- Make Peckham Rye Station safe and accessible
- Our water our way.

**DISCUSSION OF ANY OTHER OPEN ITEMS AS NOTIFIED AT THE START OF THE MEETING**

**EXCLUSION OF PRESS AND PUBLIC**

The following items are included on the closed section of the agenda. The Proper Officer has decided that the papers should not be circulated to the press and public since they reveal confidential or exempt information as specified in paragraphs 1-7, Access to Information Procedure Rules of the Constitution. The specific paragraph is indicated in the case of exempt information.

The following motion should be moved, seconded and approved if the cabinet wishes to exclude the press and public to deal with reports revealing exempt information:

“That the public be excluded from the meeting for the following items of business on the grounds that they involve the likely disclosure of exempt information as defined in paragraphs 1-7, Access to Information Procedure Rules of the Constitution.”

**PART B - CLOSED BUSINESS**

**27. MINUTES**

**28. PHASE 2 OF THE TUSTIN ESTATE RENEWAL**

**29. GATEWAY 3 - VARIATION DECISION: PHASE 2 OF EXTENSION TO THE SOUTH EAST LONDON COMBINED HEAT AND POWER (SELCHP) HEAT NETWORK**

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- 30. APPROVAL TO PURCHASE: ROCKINGHAM STREET ARCHES  
NOS. 107, 106,105**

**DISCUSSION OF ANY OTHER CLOSED ITEMS AS NOTIFIED AT  
THE START OF THE MEETING AND ACCEPTED BY THE CHAIR  
AS URGENT**

Date: 24 November 2025